



# J.2

## Arkansas Department of Higher Education

114 East Capitol • Little Rock, Arkansas • 72201-3818 • (501) 371-2000 • Fax (501) 371-2001

Mike Beebe  
Governor

Dr. Jim Purcell  
Director

February 1, 2010

Senator Steve Bryles  
Representative Jonathan Dismang  
Arkansas Legislative Council – PEER Subcommittee  
State Capitol Building, Room 171  
Little Rock, Arkansas 72201

Dear Senator Bryles and Representative Dismang:

Attached are the proposed forms to be used in the 2011-13 Biennial budget recommendations for the institutions of higher education. We are submitting these forms for your review. The forms have been revised to reflect the appropriate dates and current fiscal year. Thank you for your consideration.

Sincerely,

A handwritten signature in cursive script, appearing to read "Jim Purcell".

Jim Purcell, Ed.D.  
Director

(NAME OF INSTITUTION)

INSTITUTIONAL GOALS, OBJECTIVES, AND STRATEGIES AS RELATED  
TO THE 2011-13 APPROPRIATION REQUESTS

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TO SET THE OVERALL CONTEXT FOR THE REQUEST, IDENTIFY INSTITUTIONAL GOALS, OBJECTIVES, AND STRATEGIES BEHIND THE APPROPRIATION REQUEST. ADDRESS BOTH SHORT AND LONG TERM INSTITUTIONAL OBJECTIVES.

DESCRIBE THE IMPLEMENTATION OF ANY NEW PROGRAMS APPROVED BY THE ARKANSAS HIGHER EDUCATION COORDINATING BOARD, THE DELETION OF PROGRAMS, AND THE RESULTING REALLOCATION OF FUNDS. HAS THE INSTITUTION TARGETED FUNDS TO AN "AREA OF EXCELLENCE?" DISCUSS ANY PROGRAM AWARDS OR SPECIAL RECOGNITION.

BRIEFLY DESCRIBE ANY PERFORMANCE GOALS/WORKFORCE DEVELOPMENT INITIATIVES SET AND MEASUREMENTS TO BE USED IN DETERMINING INSTITUTIONAL SUCCESS IN MEETING GOALS/INITIATIVES. ALSO DESCRIBE ANY INSTITUTIONAL STRATEGIES FOR MEETING THE GOALS/INITIATIVES.

**INSTITUTION APPROPRIATION SUMMARY  
2011-13 BIENNIUM**

INSTITUTION \_\_\_\_\_

APPROPRIATION	HISTORICAL DATA				INSTITUTION REQUEST & AHECB RECOMMENDATION							
	2009-10		2010-11		2010-11		2011-12		2012-13		2012-13	
	ACTUAL	POS	BUDGETED	POS	AUTHORIZED	POS	INST REQUEST	AHECB REC	POS	INST REQUEST	AHECB REC	POS
1 STATE TREASURY												
2 CASH												
3 OTHER (TYPE APPROPRIATION NAME)												
4 OTHER (TYPE APPROPRIATION NAME)												
5 OTHER (TYPE APPROPRIATION NAME)												
6 OTHER (TYPE APPROPRIATION NAME)												
7 OTHER (TYPE APPROPRIATION NAME)												
8 OTHER (TYPE APPROPRIATION NAME)												
9												
10												
11 TOTAL	\$0		\$0	%	\$0		\$0		\$0		\$0	
<b>FUNDING SOURCES</b>												
12 PRIOR YEAR FUND BALANCE*		%		%								%
13 GENERAL REVENUE		####		####								####
14 EDUCATIONAL EXCELLENCE TRUST FUND		####		####								####
15 WORKFORCE 2000		####		####								####
16 CASH FUNDS		####		####								####
17 SPECIAL REVENUES		####		####								####
18 FEDERAL FUNDS		####		####								####
19 TOBACCO SETTLEMENT FUNDS		####		####								####
20 OTHER FUNDS		####		####								####
21 TOTAL INCOME	\$0	####	\$0	####			\$0	####			\$0	####
22 EXCESS (FUNDING)/APPROPRIATION	\$0		\$0				\$0				\$0	

<b>UNRESTRICTED EDUCATIONAL &amp; GENERAL FUND BALANCE AS OF JUNE 30, 2010:</b>	
LESS RESERVES FOR:	
ACCOUNTS RECEIVABLE	
INVENTORIES	
YEAR-END ENCUMBRANCES NOT YET RECORDED AS LIABILITIES	
INSURANCE DEDUCTIBLES	
MAJOR CRITICAL SYSTEMS FAILURES	
60 DAYS OF SALARIES & BENEFITS (CASH FLOW PURPOSES)	
RESERVE FOR SPECIFIC ITEM (SOFTWARE, EQUIPMENT, ETC.)	
OTHER (FOOTNOTE BELOW)	
<b>UNRESERVED EDUCATIONAL &amp; GENERAL FUND BALANCE</b>	<b>\$0</b>

\*Line 12 Prior Year Fund Balance includes only the portion of the fund balance needed to balance that fiscal year's budget.

**SUMMARY OF UNRESTRICTED EDUCATIONAL AND GENERAL CURRENT FUND EXPENDITURES AND INCOME  
AND AHECB GENERAL REVENUE RECOMMENDATIONS  
FOR THE 2011-13 BIENNIUM**

NAME OF INSTITUTION \_\_\_\_\_

EXPENDITURE CATEGORIES	2009-10 ACTUAL	2010-11 BUDGETED *	2011-13 INSTITUTIONAL REQUESTS / AHECB RECOMMENDATIONS	
			2011-12 REQUEST / RECOMMENDATION	2012-13 REQUEST / RECOMMENDATION
1 INSTRUCTION				
2 RESEARCH				
3 PUBLIC SERVICE				
4 ACADEMIC SUPPORT				
5 STUDENT SERVICES				
6 INSTITUTIONAL SUPPORT				
7 PHYSICAL PLANT M&O				
8 SCHOLARSHIPS & FELLOWSHIPS				
9 OTHER ENTITY				
10 OTHER ENTITY				
11 OTHER ENTITY				
12 OTHER ENTITY				
13 MANDATORY TRANSFERS				
14 AUXILIARY TRANSFERS				
15 NON-MANDATORY TRANSFERS				
16 TOTAL UNREST. E&G EXP.	\$0	\$0	\$0	\$0
17 NET LOCAL INCOME				
18 PRIOR YEAR BALANCE***				
STATE FUNDS:				
19 GENERAL REVENUE				
20 EDUCATIONAL EXCELLENCE				
21 WORKFORCE 2000				
22 TOBACCO SETTLEMENT FUNDS				
23 OTHER STATE FUNDS **				
24 TOTAL SOURCES OF INCOME	\$0	\$0	\$0	\$0

FORM 11-2

\* The amounts for Revenue Stabilization Act, Educational Excellence Trust Fund, and Workforce 2000 are based on the DF&A forecast.

\*\* Funds received for operating purposes from state appropriations other than RSA, EETF, and WF2000 (e.g. General Improvement) should be reported on Line 23 "Other State Funds" and identified in a footnote.

\*\*\*Line 18 Prior Year Fund Balance includes only the portion of the fund balance needed to balance that fiscal year's budget.

**SUMMARY OF UNRESTRICTED EDUCATIONAL AND GENERAL CURRENT FUND EXPENDITURES AND INCOME  
AND AHECB GENERAL REVENUE RECOMMENDATIONS  
FOR THE 2011-13 BIENNIUM (Non-Formula Entities)**

NAME OF INSTITUTION \_\_\_\_\_

EXPENDITURE CATEGORIES	2009-10 ACTUAL	2010-11 BUDGETED *	2011-13 INSTITUTIONAL REQUESTS / AHECB RECOMMENDATIONS	
			2011-12 REQUEST	2012-13 RECOMMENDATION
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13 MANDATORY TRANSFERS				
14 AUXILIARY TRANSFERS				
15 NON-MANDATORY TRANSFERS				
16 TOTAL UNREST. E&G EXP.	\$0	\$0	\$0	\$0
17 NET LOCAL INCOME				
18 PRIOR YEAR BALANCE***				
STATE FUNDS:				
19 GENERAL REVENUE				
20 EDUCATIONAL EXCELLENCE				
21 WORKFORCE 2000				
22 TOBACCO SETTLEMENT FUNDS				
23 OTHER STATE FUNDS **				
24 TOTAL SOURCES OF INCOME	\$0	\$0	\$0	\$0

FORM 11-2A

\* The amounts for Revenue Stabilization Act, Educational Excellence Trust Fund, and Workforce 2000 are based on the DF&A forecast.

\*\* Funds received for operating purposes from state appropriations other than RSA, EETF, and WF2000 (e.g. General Improvement) should be reported on Line 23 "Other State Funds" and identified in a footnote.

\*\*\*Line 18 Prior Year Fund Balance includes only the portion of the fund balance needed to balance that fiscal year's budget.

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**ESTIMATED UNRESTRICTED EDUCATIONAL AND GENERAL CURRENT FUND  
CASH INCOME FOR THE 2011-13 BIENNIUM**

\_\_\_\_\_  
(NAME OF INSTITUTION)

	SOURCE	ACTUAL 2009-10	BUDGETED 2010-11	ESTIMATED INCOME	
				2011-12	2012-13
1	TUITION AND MANDATORY FEES				
2	ALL OTHER FEES				
3	OFF-CAMPUS CREDIT				
4	NON-CREDIT INSTRUCTION				
5	ORGANIZED ACTIVITIES RELATED TO EDUCATIONAL DEPARTMENTS				
6	INVESTMENT INCOME				
7	OTHER CASH INCOME:				
8	TOTAL UNRESTRICTED CURRENT FUND CASH INCOME	0	0	0	0
9	LESS: TWO-YEAR COLLEGE ACTIVITY FEES				
10	NET UNRESTRICTED CURRENT FUND CASH INCOME AVAILABLE FOR UNRESTRICTED EDUCATIONAL AND GENERAL OPERATIONS	\$0	\$0	\$0	\$0

FORM 11-3

**APPROPRIATION ACT FORM - STATE TREASURY  
2011-13 BIENNIUM**

FUND \_\_\_\_\_ INSTITUTION \_\_\_\_\_ APPROPRIATION \_\_\_\_\_

DESCRIPTION	INSTITUTION			APPROPRIATION			
	ACTUAL 2009-10	BUDGETED 2010-11	AUTHORIZED APPROPRIATION 2010-11	INSTITUTIONAL REQUEST / AHECB RECOMMENDATION 2011-12	INSTITUTIONAL REQUEST / AHECB RECOMMENDATION 2012-13	LEGISLATIVE RECOMMENDATION 2011-12	LEGISLATIVE RECOMMENDATION 2012-13
1 REGULAR SALARIES							
2 EXTRA HELP WAGES							
3 OVERTIME							
4 PERSONAL SERVICES MATCHING							
5 OPERATING EXPENSES							
6 CONFERENCE FEES & TRAVEL							
7 PROFESSIONAL FEES AND SERVICES (EXCEPT DATA PROCESSING)							
8 CAPITAL OUTLAY							
9 DATA PROCESSING SERVICES							
10 FUNDED DEPRECIATION							
11							
12							
13							
14 TOTAL APPROPRIATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0
15 PRIOR YEAR FUND BALANCE**							
16 GENERAL REVENUE							
17 EDUCATIONAL EXCELLENCE TRUST FUND							
18 SPECIAL REVENUES * [WF2000]							
19 FEDERAL FUNDS IN STATE TREASURY							
20 TOBACCO SETTLEMENT FUNDS							
21 OTHER STATE TREASURY FUNDS							
22 TOTAL INCOME	\$0	\$0	\$0	\$0	\$0	\$0	\$0
23 EXCESS (FUNDING)/APPROPRIATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\* Report WF2000 funds on line 18 - "Special Revenues".  
 \*\*Line 15 Prior Year Fund Balance includes only the portion of the fund balance needed to balance that fiscal year's budget.

**CARRY FORWARD OF ANY REMAINING FUND BALANCES  
FROM FISCAL YEAR 2010 TO FISCAL YEAR 2011**

Institution: \_\_\_\_\_

Program: \_\_\_\_\_

Act #: \_\_\_\_\_ Section(s) #: \_\_\_\_\_

Estimated Carry Forward Amount \_\_\_\_\_ Funding Source \_\_\_\_\_

Accounting Information:

Business Area: \_\_\_\_\_ Funds Center: \_\_\_\_\_ Fund: \_\_\_\_\_ Functional Area \_\_\_\_\_

Current law requires a written statement be submitted to the DFA Office of Budget stating the reason(s) to carry forward funding for a program or a specific line item within a program remaining on June 30th of a fiscal year.

**Justification for carry forward of fund balance:**

\_\_\_\_\_

**Actual Funding Carry Forward Amount** \$ \_\_\_\_\_ - \_\_\_\_\_

**Current status of carry forward funding:**

\_\_\_\_\_

\_\_\_\_\_  
President/Chancellor

\_\_\_\_\_  
Date

## APPROPRIATION ACT FORM - CASH FUNDS 2011-13 BIENNIUM

	INSTITUTION	ACTUAL 2009-10	BUDGETED 2010-11	AUTHORIZED APPROPRIATION 2010-11	INSTITUTIONAL REQUEST/ AHECB RECOMMENDATION 2011-12	2012-13	LEGISLATIVE RECOMMENDATION 2011-12	2012-13
	DESCRIPTION							
1	REGULAR SALARIES							
2	EXTRA HELP WAGES							
3	OVERTIME							
4	PERSONAL SERVICES MATCHING							
5	OPERATING EXPENSES							
6	CONFERENCE FEES & TRAVEL							
7	PROFESSIONAL FEES AND SERVICES							
8	DATA PROCESSING							
9	CAPITAL OUTLAY							
10	CAPITAL IMPROVEMENTS							
11	DEBT SERVICE							
12	FUND TRANSFERS, REFUNDS AND INVESTMENTS							
13								
14								
15								
16	CONTINGENCY							
17	TOTAL APPROPRIATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0
18	PRIOR YEAR FUND BALANCE***							
19	LOCAL CASH FUNDS							
20	FEDERAL CASH FUNDS							
21	OTHER CASH FUNDS							
22	TOTAL INCOME	\$0	\$0	\$0	\$0	\$0	\$0	\$0
23	EXCESS (FUNDING)/APPROPRIATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0

### TOTAL NUMBER OF POSITIONS (GENERAL REVENUE AND CASH COMBINED)

	INSTITUTION	ACTUAL 2009-10	BUDGETED 2010-11	AUTHORIZED 2010-11	REQUEST 2011-13	RECOMMEND 2011-13	LEGISLATIVE RECOMMENDATION 2011-13
	REGULAR POSITIONS						
	TOBACCO POSITIONS						
	EXTRA HELP **						

\*\* The total number of Extra-Help shown in the requested column will be the total extra-Help positions [General Revenue and Cash] requested to be authorized.  
 \*\*\*Line 18 Prior Year Fund Balance includes only the portion of the fund balance needed to balance that fiscal year's budget.

**AUXILIARY ENTERPRISE CASH INCOME AND EXPENDITURES**

(NAME OF INSTITUTION)

ACTIVITY	ACTUAL 2009-10				BUDGETED 2010-11			
	INCOME	OPERATING EXPENSES	DEBT SERVICE	NET INCOME	INCOME	OPERATING EXPENSES	DEBT SERVICE	NET INCOME
1 INTERCOLLEGIATE ATHLETICS *				\$0				\$0
2 RESIDENCE HALL				0				0
3 MARRIED STUDENT HOUSING				0				0
4 FACULTY HOUSING				0				0
5 FOOD SERVICES				0				0
6 COLLEGE UNION				0				0
7 BOOKSTORE				0				0
8 STUDENT ORGANIZATIONS AND PUBLICATIONS				0				0
9 STUDENT HEALTH SERVICES				0				0
10 OTHER				0				0
11 SUBTOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
12 ATHLETIC TRANSFER **				0				0
13 OTHER TRANSFERS ***				0				0
14 GRAND TOTAL INCOME, OPERATING EXPENSES, & DEBT SERVICE FOR AUXILIARY ENTERPRISES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\* Intercollegiate athletic income should include the institutional board of trustees' approved student athletic fees.

\*\* For both two-year and four-year institutions, line 12, Athletic Transfer should contain the amount transferred from E&G to athletics.

\*\*\* For both two-year and four-year institutions, line 13, Other Transfers should contain the amount either transferred from E&G to support the college union, student organizations and student publications; or from auxiliary to other funds (e.g., plant funds), shown as a negative number.

**EMPLOYMENT INFORMATION  
IDENTIFICATION BY EMPLOYMENT CLASSIFICATION**

(NAME OF INSTITUTION) \_\_\_\_\_

TOTAL NUMBER OF EMPLOYEES IN FISCAL YEAR 2009-10: _____ (As of November 1, 2009)							
Nonclassified Administrative Employees:	White Male: _____ White Female: _____	Black Male: _____ Black Female: _____	Other Male: _____ Other Female: _____			Total Male: _____ Total Female: _____	
Nonclassified Health Care Employees:	White Male: _____ White Female: _____	Black Male: _____ Black Female: _____	Other Male: _____ Other Female: _____			Total Male: _____ Total Female: _____	
Classified Employees:	White Male: _____ White Female: _____	Black Male: _____ Black Female: _____	Other Male: _____ Other Female: _____			Total Male: _____ Total Female: _____	
Faculty:	White Male: _____ White Female: _____	Black Male: _____ Black Female: _____	Other Male: _____ Other Female: _____			Total Male: _____ Total Female: _____	
Total White Male: _____ Total White Female: _____		Total Black Male: _____ Total Black Female: _____	Total Other Male: _____ Total Other Female: _____			Total Male: _____ Total Female: _____	
Total White: _____		Total Black: _____	Total Other: _____	<b>Total Minority:</b>		Total Employees: _____	

**DIVISION OF LEGISLATIVE AUDIT  
 AUDIT OF  
 (NAME OF INSTITUTION)  
 June 30, 2009**

<i>Finding:</i>	In our test of payroll, one employee tested was overpaid \$3,100 due to clerical calculation error.
<b>Recommendation:</b>	The college should review salary payments to determine overpayment on contracted salaries and seek repayment for amounts overpaid.
<b>Institution's Response:</b>	The college agrees with the finding and will attempt to recover employee overpayment.

2011 – 2013 REQUEST FOR SPECIAL LANGUAGE IN APPROPRIATION ACT

INST.:

ACT#:

SECTION#:

CURRENT SPECIAL LANGUAGE (WITH INST. REQUEST)      ARKANSAS HIGHER EDUCATION  
COORDINATING BOARD RECOMMENDATION

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FOR EXAMPLE PURPOSES ONLY  
2/2/2010

FORM A  
HIGHER EDUCATION PERSONAL SERVICES RECOMMENDATIONS FOR THE 2011-13 BIENNIUM


T C	CL CODE	ITEM #	POSITION TITLE	AUTHORIZED 2010-11		PAID 2009-10		BUDGETED 2010-11		REQUESTED 2011-12		RECOMMENDED 2012-13	
				#	ANNUAL SAL	#	ANNUAL SAL	#	ANNUAL SAL	#	ANNUAL SAL	#	ANNUAL SAL
<b>DELTA STATE UNIVERSITY</b>													
<b>TWELVE MONTH EDUCATIONAL AND GENERAL</b>													
<b>ADMINISTRATIVE POSITIONS</b>													
		(1)	Chancellor, DSU	1	110,650	1	107,846	1	110,650	1	115,828	1	115,828
		(2)	Vice-Chanc. for Academic Affairs	1	88,150	1	85,916	1	88,150	1	92,641	1	92,641
		(3)	Vice-Chanc. for Student Affairs	1	82,523	1	80,432	1	82,523	1	86,799	1	86,799
		(4)	Vice-Chanc. for Fiscal Affairs	1	82,523	1	80,432	1	82,523	1	86,799	1	86,799
		(5)	Asst. to the Chancellor	1	82,523	1	80,432	1	82,523	1	86,799	1	86,799
N		(5.01)	Director of Development										0
		(6)	Dir. of Human Services	1	69,642	1	67,877	1	69,642	1	73,424	1	73,424
		(7)	Dir. of Institutional Adv.	1	69,369	1	67,611	1	69,369	1	73,141	1	73,141
		(8)	Counselor	3	66,829	3	65,135	3	66,829	3	70,503	3	70,503
X		(9)	Registrar	1	64,001	1	62,379	1	64,001	1	73,361	1	73,361
		(10)	Dir. of Continuing Education	1	64,001	0	0	1	64,001	1	67,567	1	67,567
		(11)	Dir. of Student Financial Aid	1	63,869	1	62,250	1	63,869	1	67,430	1	67,430
		(12)	Dir. of Institutional Research	1	63,286	1	61,682	1	63,286	1	66,824	1	66,824
		(13)	Dir. of Computer Services	1	62,726	1	61,136	1	62,726	1	66,243	1	66,243
		(14)	Business Manager	1	61,273	1	59,720	1	61,273	1	64,734	1	64,734
		(15)	Controller	1	61,273	1	59,720	1	61,273	1	64,734	1	64,734
		(16)	Dean of Advanced Studies	1	60,733	1	58,714	1	60,733	1	64,173	1	64,173
G		(16.01)	Dir. of Physical Plant	1	59,077	1	57,580	1	59,077	1	62,453	1	62,453
T		(17)	Director of Admissions	1	58,189	1	56,714	1	58,189	0	0	0	0
T		(17.01)	Director of Enrollment Management	1	47,357	1	46,157	1	47,357	1	61,532	1	61,532
		(18)	Dir. of Disability Services	1	42,260	1	41,189	1	42,260	1	50,241	1	50,241
		(19)	Director of Administrative Support Svcs.	22	42,260	22	41,189	22	42,260	23	44,833	22	44,833
<b>TWELVE MONTH EDUCATIONAL AND GENERAL</b>													
<b>ACADEMIC POSITIONS</b>													
		(20)	Division Chairperson	4	75,388	4	73,478	4	75,388	4	79,390	4	79,390
		(21)	Head Librarian	1	68,279	1	66,549	1	68,279	1	72,008	1	72,008
		(22)	Dir. of Resource Center	1	50,600	1	49,318	1	50,600	1	53,651	1	53,651
		(23)	Student Development Specialist	4	43,289	4	42,192	4	43,289	4	45,926	4	45,926
		(24)	Asst. Librarian	2	42,034	2	40,969	2	42,034	2	44,594	2	44,594
				12	42,034	12	40,969	12	42,034	12	44,594	12	44,594
(85)			<b>NINE MONTH EDUCATIONAL AND GENERAL</b>										
<b>ACADEMIC POSITIONS</b>													
		(85)	Faculty	62	62,516	55	60,932	58	62,516	62	66,025	62	66,025
			Professor										
			Assoc. Professor										
			Asst. Professor										
			Instructor										
		(86)	Part-Time Faculty	100	35,596	96	34,694	100	35,596	105	37,764	105	37,764
				162	35,596	151	34,694	158	35,596	167	37,764	167	37,764
			<b>TWELVE MONTH AUXILIARY ENTERPRISES</b>										
<b>NON-CLASSIFIED POSITIONS</b>													
		(97)	Dir. of Food Service	1	53,982	0	0	0	53,982	0	0	0	0
D				1	53,982	0	0	0	53,982	0	0	0	0
			<b>TOTAL DSU</b>	197		183		192		202		201	

**Higher Education University Position Usage Report**  
 (data reported as of September 15th of each Fiscal Year)

Institution	FY 2009			FY 2010			FY 2011			3 Year Average		
	Authorized in Act	Budgeted		Unbudgeted Total	Authorized in Act	Budgeted		Unbudgeted Total	Authorized in Act	Budgeted		Unbudgeted Total
		Filled	Unfilled			Total	Filled			Unfilled	Total	
adhe Arkansas State University												
Arkansas Tech University												
Henderson State University												
Southern Arkansas University												
Univ. of Arkansas- Little Rock												
Univ. of Arkansas- Fort Smith												
Univ. of Arkansas- Monticello												
Univ. of Arkansas- Pine Bluff												
University of Central Arkansas												
Univ. of Arkansas- Medical Sciences												

### Higher Education Two-Year College Position Usage Report

(data reported as of September 15th of each Fiscal Year)

Institution	FY 2009			FY 2010			FY 2011			3 Year Average		
	Authorized in Act	Budgeted Filled Unfilled	Unbudgeted Total	Authorized in Act	Budgeted Filled Unfilled	Unbudgeted Total	Authorized in Act	Budgeted Filled Unfilled	Unbudgeted Total	Authorized in Act	Budgeted Filled Unfilled	Unbudgeted Total
 Arkansas Northeastern College												
Arkansas State Univ. - Beebe												
Arkansas State Univ. - Mtn. Home												
Arkansas State Univ. - Newport												
Black River Technical College												
Cossatot Community College UofA												
East Arkansas Community College												
Mid-South Community College												
North Arkansas College												
National Park Community College												
Northwest Arkansas Comm. College												
Ouachita Technical College												
Ozarka College												
Phillips Community College UofA												
Pulaski Technical College												
Rich Mountain Community College												
South Arkansas Community College												
Southern Arkansas University - Tech												
Southeast Arkansas Comm. College												
UA Community College- Batesville												
UA Community College- Hope												
UA Community College- Morrilton												